Year-End Financial Results for Fiscal Year Ended March 31, 2015

Hirata Corporation May 27,2015





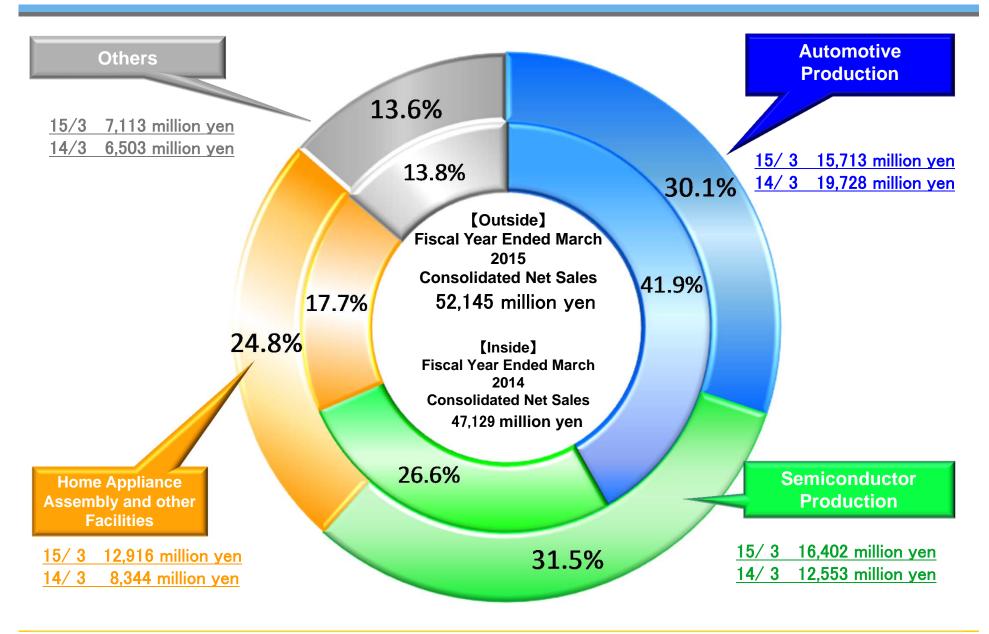
The Global Production Engineering Company

I Financial Results

The Fiscal Year ended on March 2015 (April 1, 2014 through March 31, 2015)



I Financial Results Net Sales by Business Unit





Financial Results Ι **Summary of Financial Results**

- When we achieved 52 billion yen in the consolidated net sales especially with the steady sales in the second half of the year, this became the first time exceeding 50 billion yen in sales.
- Compared with the previous year, each profit increased with increase in the consolidated net sales.

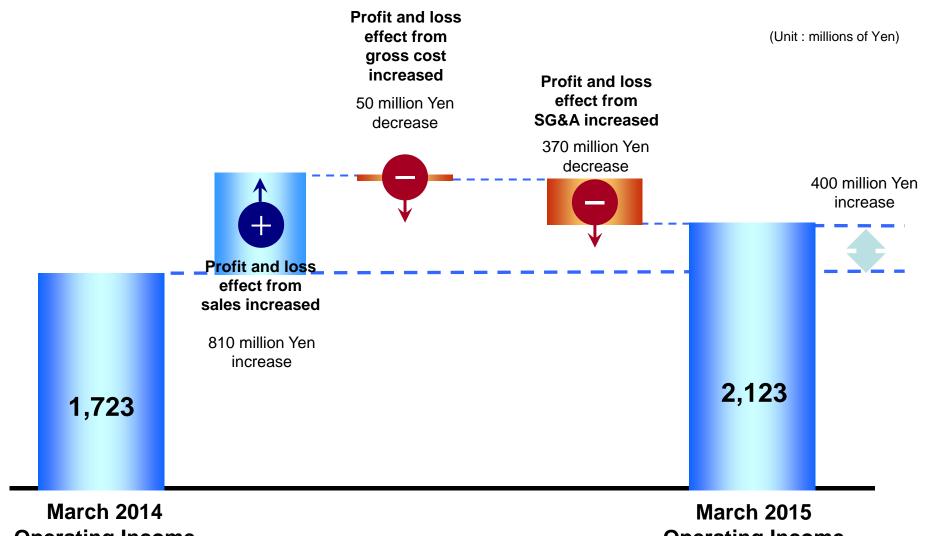
The non-consolidated net sales increased by 13.3% over the previous year. Each profit also increased.

Consolidated	Financial Results				(Unit : millions of Yen)	
		Forecast of	FY2015 (2014/4–2015/3)			
	FY2014 Results (2013/4–2014/3)	consolidated results for FY2015 in February 2015	Results	Achievement Rate (% of change from the forecast at February 2015)	Rate of Change	
Sales	47,129	52,000	52,145	100.3%	+ 10.6%	
Operating Income	1,723	2,000	2,123	106.2%	+23.2%	
Ordinary Income	1,658	1,900	1,962	103.3%	+18.3%	
Current Net Income	840	1,100	946	86.1%	+12.6%	

Non-Consolidated Financial Results (Unit : millions of Yen)									
		Forecast of	FY2015 (2014/4–2015/3)						
	FY2014 Results (2013/4–2014/3)	consolidated results for FY2015 in February 2015	Results	Achievement Rate (% of change from the forecast at February 2015)	Rate of Change				
Sales	33,718	38,000	38,197	100.5%	+13.3%				
Operating Income	557	900	864	96.1%	+55.1%				
Ordinary Income	725	950	929	97.8%	+28.1%				
Current Net Income	111	600	464	77.4%	+316.3%				



Financial Results Ι **Factor Analysis on Changing Operating Income**



Operating Income

Operating Income

I Financial Results Consolidated Sales by Business Unit

Each business unit such as semiconductor related business exceeded 10 billion yen in sales and the consolidated sales increased in total.

- Automotive
 The total sales decreased compared with the previous year even though
 we had a steady sales mainly for customers in North America.
- Semiconductor
 Strong sales of consignment manufacturing projects and wafer transfer system
 led significant sales growth.
- Home appliances : We had strong sales mainly for vacuum clearers and tire related business & others and recorded increases in sales.

Net Sales by Business Unit	(Unit : millions of Yen)
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Business unit	FY2014	FY2015	Rate of Change	FY2014 (2013/4-2014/3)	FY2015 (2014/4-2015/3)
Automotive	19,728	15,713	△20.4%	Others	Others
Semiconductor	12,553	16,402	+30.7%	13.8%	13.6% Autom Home otive
Home Appliances & others	8,344	12,916	+54.8%	Applianc es & otive others 17.7%	applianc es & others
Others	6,503	7,113	+9.4%	Semico nductor	24.8% Semico nductor
TOTAL	47,129	52,145	+10.6%	26.6%	31.5%



I Financial Results Consolidated Orders Received by Business Unit

The number of orders received increased in each business unit such as automotive related business with large-scaled orders.

- Automotive
 The number of orders received increased significantly mainly with large-scaled orders from customers in North America and Japan.
- Semiconductor
 The number of orders received increased especially from semiconductor
 equipment and device manufacturers here and abroad and for consignment
 manufacturing projects.
- Home appliances : The number of orders received increased significantly mainly with tire and vacuum cleaner related business.

Orders Received by Business Unit

			nit : millions of Yen)	FY2014	FY2015
Business unit	FY2014	FY2015	Rate of Change	(2013/4-2014/3)	(2014/4-2015/3)
Automotive	12,189	19,373	+58.9%	Others 17.4% Autom	Others 11.0% Autom
Semiconductor	13,677	15,889	+16.2%	Home Otive 28.1%	Home Otive 32.4%
Home Appliances & others	9,988	17,925	+79.5%	Applian ces & others 23.0% Semico	ces & others 30 0%
Others	7,538	6,590	∆12.6%	nductor	Semico nductor
TOTAL	43,393	59,779	+37.8%	31.5%	26.6%



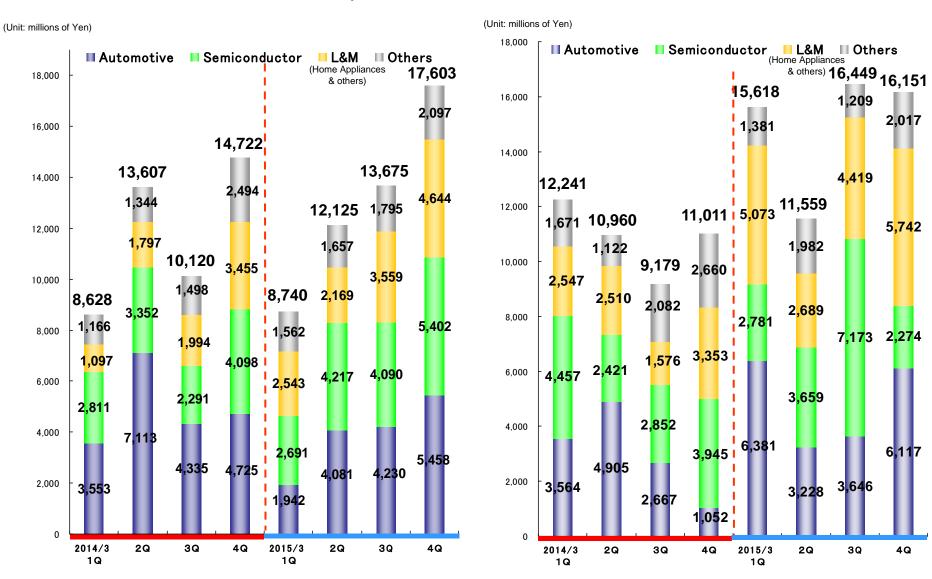
The number of orders outstanding increased in total with that of decrease in semiconductor related business and that of significant increase in automotive and home appliances related business.

Orders Outstanding by Business Unit

			(Unit : millions of Y	n)	
Business unit	FY2014	FY2015	Rate of Change	FY2014 (2013/4-2014/3)	FY2015 (2014/4-2015/3)
Automotive	6,143	9,803	+59.6%	Others 10.9%	Others 5.2%
Semiconductor	4,186	3,673	△12.2%	Home Autom otive	Home Autom
Home Appliances & others	4,162	9,171	+120.4%	ces & 37.8% others 25.6%	Applian otive ces & 41.0% others
Others	1,773	1,250	△29.5%	Semico nductor	38.4% Semico
TOTAL	16,265	23,899	+46.9%	25.7%	nductor 15.4%



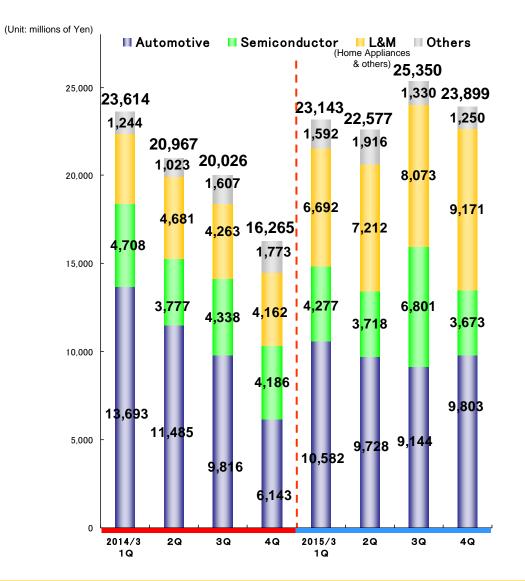
I Financial Results Net Sales & Orders Received by Business Unit (Quarterly Data)



Divisional Net Sales Transition by Quarter

Divisional Orders Received Transition by Quarter





Divisional Orders Outstanding Transition by Quarter



I March 2016 Fiscal Year Forecast

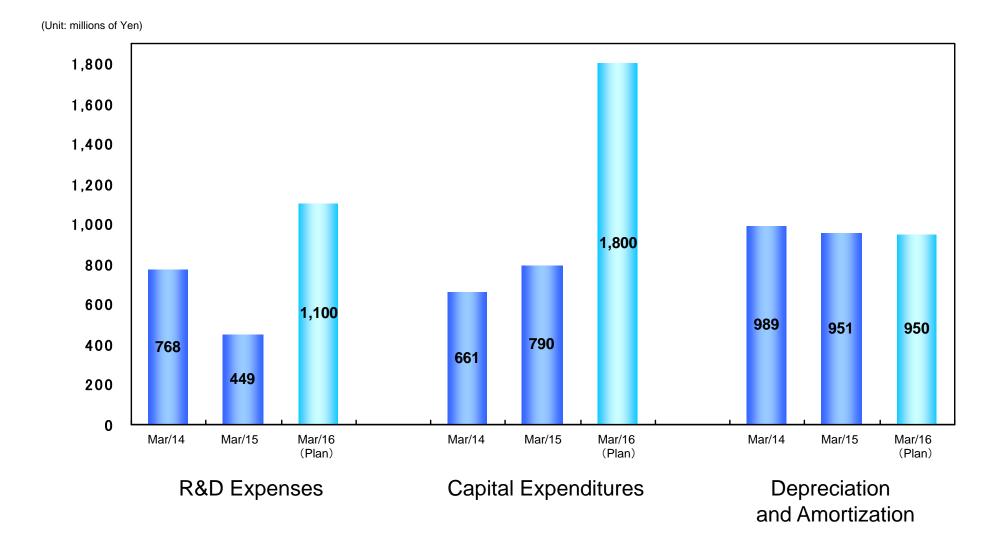
The Fiscal Year ended on March 2015 (April 1, 2014 through March 31, 2015)



	Mar	ch 2015 Fiscal Year Results	Mar	ch 2016 Fiscal Year Forecast
	(Apr	il 2014 – March 2015)	(Apri	il 2015 – March 2016)
Sales		52,145		55,000
Automotive		15,713		18,000
Semiconductor		16,402		16,000
Home Appliances & others		12,916		15,000
Others		7,113		6,000
Operating Income (ratio)	2,123 (4.1%)			2,300 (4.2%)
Ordinary Income (ratio)		1,962 (3.8%)		2,200 (4.0%)
Net Income (ratio)	946 (1.8%)			1,400 (2.5%)

(Unit: millions of Yen)







III Mid-term business plan for 2015-2017

The Fiscal Year ended on March 2015 (April 1, 2014 through March 31, 2015)



One Hirata For Next stage ~Win the race across the globe~

During the next 3 years from 2015 to 2017, we, Hirata group shall mobilize the resource of our entire group to transform ourselves to be globally competitive, production system integrator trusted by our blue-chip customers world-wide. We shall also venture into new markets as well as new business fields to seek profit opportunity.

Our urgent strategic items are summarized into the following two :

(1) Place a higher priority on further globalizing our operation; and

(2) Develop new customers and businesses in Japan

We share 6 principles in order to implement our strategy.

[6 principles]

- 1.We value the most of all what is good for entire Hirata group, instead of something good only for Hirata Japan, Hirata USA, etc.
- 2.We globalize our operation to capture business opportunities on the globe.
- 3.We enter new market by developing new product and business model in Japan.
- 4.We generate our profit by overhauling and reforming our operation.
- 5.We expand our shares of our present customers/markets.
- 6.We control overheads and reallocate our human resources on global basis.



I Organizational change to promote our strategy

International Business Headquarters, Product Business Promotion Department, and Research & Development Headquarters

- International Business Division
- Research and Development Division
- Product Business Promotion

- : To reinforce our sales and marketing activities in both domestic and overseas market.
- : To enter new promising markets and developing new business.
- : To convert "units", which have been used for our proprietary machinery and equipment, into the products which we can mass-market.





II Items to implement our strategy

1. Measures to further globalize our operation

[1] Realigning our China operation by allocating more resource to inland market.

[2] Capturing more business opportunities in South East Asia.

- Commence operation in Indonesia to enhance our sales and marketing activity.
- Expand the capacity of our Thai subsidiary to handle demands from local customers.



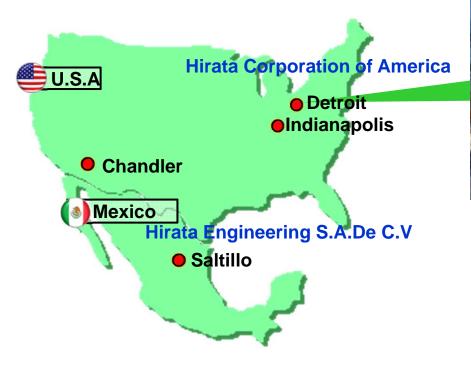


II Items to implement our strategy

1. Measures to further globalize our operation

[3] Stabilizing our production operation in North America.

Enhance production capacity of new Michigan (Detroit) Plant of Hirata Corporation of America to meet the demand from our automotive customers.





New plant of Hirata Corporation of America, Subsidiary in USA Coming into operation in August 2014 4 times the size of the former factory New: 12,448 m² Former: 3,035 m²



2. Measures to develop new customers and businesses in the domestic market

[1] Convert "units" into "products" on our line-up

Add products such as Eco Electric stopper, which are originated from units used in our made-to-order machinery and equipment, to our line-up and mass-market them.





II Items to implement our strategy

2. Measures to develop new customers and businesses in the domestic market

[2] Venture into new business fields.

Develop technology and products for new, promising business domain.

Tissue-Tek Smart Section,

Fully automatic continuous slicer for preparing pathological samples



Develop products to venture into new prospective businesses domain, including medical, pharmaceutical, and nursing service.

Designed and manufactured under contract with Sakura Finetek Japan Co., Ltd.

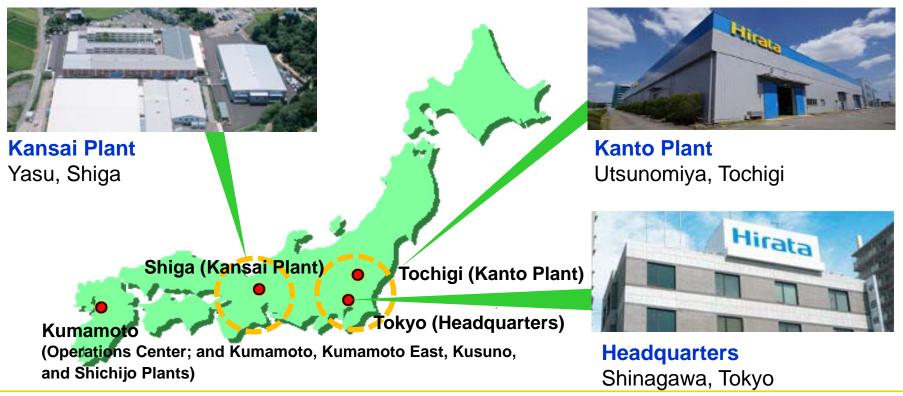


II Items to implement our strategy

2. Measures to develop new customers and businesses in the domestic market

[3] Enhancing sales and marketing activity in Kanto & Kansai Regions.

Reorganize sales and marketing departments to enhance activities in Kanto and Kansai, where our major customers are based.





III 6 Principles

We value the most of all what is good for entire Hirata group.

•We value the most what is good for entire Hirata group, instead of something good only for Hirata Japan, Hirata USA, etc.

2 We globalize our operation to capture business opportunities on the globe.

<Realign our sales and production outlets of our entire Group on the globe>

Closely collaborate with our affiliates overseas to capture more business opportunities and enhance local production capacities to reduce overall costs.

- Provide maintenance service on the globe by cooperating with our overseas affiliates.
- Establish global procurement operation to pursue cost reduction.

3 We enter new market by developing new product and business model in Japan.

Venture into promising business domain with the purpose of establishing our new mainstay business.



III 6 Principles

4 We generate our profit by overhauling and reforming our operation.

 Implement thorough review and reform in our operation to improve profitability.
 Reduce procurement costs and enhance operational efficiency on a groupconsolidated basis.

5 We expand our shares of our present customers/markets.

•Enhance our presence in blue-chip customers of our current business domain.

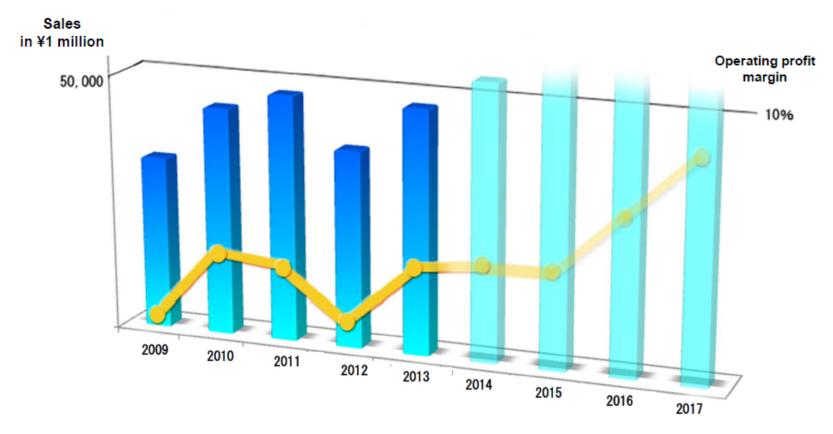
6 We control overheads and reallocate our human resources on global basis.

- Concentrate and control our overhead expenses on our HQ in Japan to enhance efficiency of our operation.
- Recruit new staff as well as reallocate our human resources on global basis.



Target figures for the final year(FY2017) of the medium-term business plan

Consolidated sales: Constantly above ¥50 billion; Operating profit margin: 5% or more;





Forecasts and other forward-looking statements presented here represent judgment we made based on information available at the time this presentation was prepared, and involve risks or uncertainties, such as economic conditions, competition with rival companies, and exchange rate. Readers should understand, therefore, that actual results may be significantly different from forecasts referred to or stated here due to changes in business environments and other factors.

